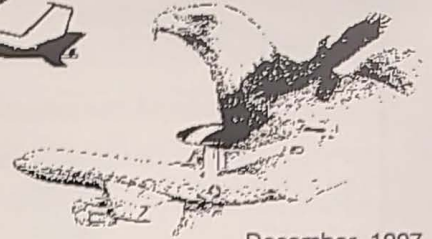


# On-final



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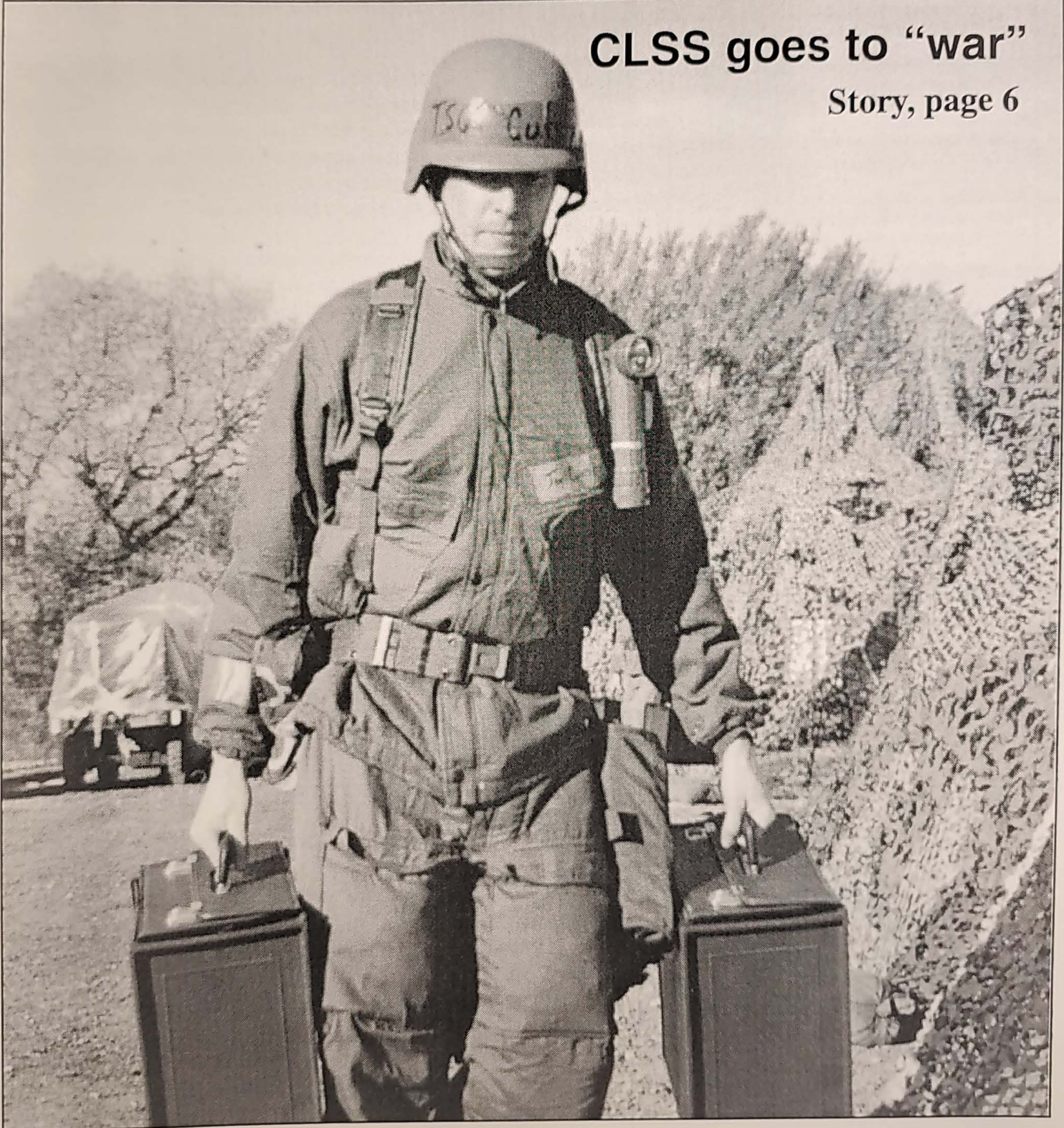
507th Air Refueling Wing - 513th Air Control Group

December 1997

507th ARW Mission: Recruit, train, equip and retain personnel for deployment and support of DoD peacetime and wartime taskings.

## CLSS goes to "war"

Story, page 6



*"Readiness Is OUR Number One Priority"*



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507th Security Forces Squadron- Sra. Donald Cantrell  
465th Air Refueling Squadron- Capt. Dan Williams  
507th Maintenance Squadron- VACANT

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The editorial content is edited, prepared and provided by the public affairs office of the 507th ARW, Air Force Reserve Command, Tinker AFB, OK.

All photographs are Air Force photographs unless otherwise indicated.

Copy deadline is NOON on UTA Sunday for the next month's edition.

This is your newspaper. Take it home with you to share with family, friends, and employers.

On the cover...



Photo by TSgt. Stan Paregien

TSgt. Eric Currier brings needed tools to the ABDR pad during the CLSS's ORI.

Your work goes noticed

By Col. Martin M. Mazick  
507th ARW Commander



This month I have included the first ever *Stakeholders' Report* on our wing. It took a Herculean effort to summarize in two pages all that you have accomplished this year. You continue to be the lifeblood of our organization.

This nation relies on your continued support to remain the best in the world. We are the world leader and I believe the world looks to the United States to continue to fulfill this role.

We are demonstrating that support today as we have reservists deployed to France in support of Operation Deliberate Guard. Some of us will sacrifice by not being with our families over the holidays.

We do this because we realize what we are here for. So as you read the *Stakeholders' Report* and reflect on the year, let us give thanks for all that we have accomplished and all that we will continue to accomplish. You are the best!!!!

Merry Christmas and Happy New Year

SEA Views

By CMSgt Bob Kellington  
507th ARW Senior Enlisted Advisor



As many of you know the year 1998 is the "Year of the Enlisted Force." We will be asked to participate in and enjoy many of the festivities throughout the year.

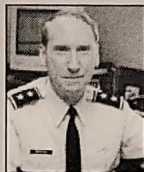
I will keep you posted as to what things are happening where for the enlisted force. It is fitting as we enter this great year that we step forward and show our pride in the enlisted force. The 507th ARW will do this by organizing a "Top Three" meeting to be held Jan 10, '98. The time and place will be announced soon. Also I'm requesting articles to be submitted to the *On-Final* newspaper pertaining to any of the things enlisted members of the 507th ARW are involved with. Appropriate subjects might include our past or present heroics, accomplishments, or anything that shows how the enlisted force is making or has made this country what it is today.

Subject matter need not be limited to the 507th ARW activities. We are looking for any stories about the enlisted force and how their sacrifices and lives exemplify professionalism and dedication.

Also, as this year comes to a close for the best of the best "SH OKIES," we need to take time and enjoy the holiday season and truly care for and help one another in any way. Remember we are all family in the 507th.

Happy Holidays!!!

Memorandum of Appreciation



Please add my congratulations to the 507th Air Refueling Wing on their selection as the Air Force Association's 1997 Outstanding Air Force Reserve Command unit.

They have successfully met the dual challenges of maintaining one of the highest operations tempo in the history of the Reserve while guiding the 513th ACG through its activation and the many growing pains inherent in gaining a new mission. This well deserved honor adds to the 507th's distinguished record and everyone there should take great pride in receiving it. Please pass on my appreciation for a job well done.

Maj. Gen. Robert A. McIntosh  
Chief of Air Force Reserve

Memorandum of Appreciation



Please add my thanks to that of Major General McIntosh for the noteworthy accomplishments attributing to the selection of the 507th Air Refueling Wing as the Air Force Association's 1997 Outstanding Air Force Reserve Command unit.

The competition was fierce and their selection recognizes them as being the "best of the best." I am proud to have them on our team.

Maj. Gen. James E. Sherrard III  
Vice Commander Air Force Reserve

Memorandum of Appreciation



Please convey my appreciation to those of Maj. Gen. Bob McIntosh and James Sherrard for the outstanding accomplishments attributing to the selection of the 507th Air Refueling Wing as the Air Force Association's 1997 Outstanding Air Force Reserve Command unit.

The competition was fierce and their selection recognizes them as the "best of the best." Again, well done.

Maj. Gen. Wallace W. Whaley  
4th AF Commander

McIntosh Sends

By Maj. Gen. Robert A. McIntosh  
Chief of Air Force Reserve

There is a perception by some that the American people and the military may be losing touch with each other.

Military service was the norm for most able-bodied males from World War II until the end of the war in Vietnam because of the draft. Lately, increasing numbers of the populace have no contact with the military at all.

Reservists are the bridge between military and civilian worlds because we are inherently part of both. You are the windows through which friends, neighbors, and your communities see military life. Community outreach programs are important, but real understanding of what we do hinges on your interaction with the people around you. You do good work and the country benefits - don't keep it a secret.

Chaplain's Corner

Bananas and Strawberries

By Chaplain (Maj.) Elaine Henderson  
507th ARW Chaplains' Office

When is Santa coming? Actually, Santa is already present among us in spirit. We have come together with the Christmas stocking drive and Christmas Spirit drive. We are united! We are reaching out to others!

Our personal desires to reach out to others begins around October. That's when the merchants put Christmas merchandise on their shelves. Their advertisements center around giving us great "gift ideas."

Christmas is also the season prior to the new year. We know what that means. It's time to think about resolutions we want to "break" in 1998. "NO MORE BANANAS AND STRAWBERRIES WITHOUT ICE CREAM!" The Jewish New Year has already begun. It was preceded by more than a month of intense prayer and self-examination. It was a time for reviewing priorities.

What are our priorities as we move into and through our holiday seasons? Christmas for Christians is a time for good gifts - good gifts from and to God; good gifts from and to our loved ones.

The greatest good gifts we have to offer are the gifts of ourselves. Let's spend this time reevaluating our lives. Let's give our best gifts in this holiday season - to God, each other and our country.

God Bless You!



## Stakeholders' Report Executive Summary

By Col. Martin M. Mazick  
507<sup>th</sup> ARW Commander

### Mission

The 507th Air Refueling Wing's mission is to recruit, train, equip and retain personnel for deployment and support of Department of Defense peacetime and wartime taskings.

### Stakeholders

Priorities for 1997 were Readiness, 513th Air Control Group (ACG) Stand-Up, Recruiting, One Standard, Infrastructure Improvements, and Quality of Life Improvements. Stakeholders include the 507th Air Refueling Wing (ARW), 513th ACG, Tinker Air Force Base, 4th Air Force, Air Force Reserve Command (AFRC), Air Mobility Command (AMC), Tanker Airlift Control Center, 15th Air Force, United States Transportation Command, Air Force Materiel Command, United States Strategic Command (USSTRATCOM), State of Oklahoma, Air Combat Command (ACC), Air Force Special Operations Command, National Command Authorities, United States Air Force, United States Navy, and the United States Marine Corps.

### Milestones

The year began with a Readiness Assistance Visit (RAV) deployment to Grissom ARB where we practiced our warfighting skills. In November, we generated all aircraft and aircrews in support of the USSTRATCOM Global Guardian exercise.

In the midst of this, we answered a "911" call to deploy an aircraft and crew for Operation Phoenix Tusk - the support of the refugees in Rwanda and Zaire. In December, we accepted a significant mission change by maintaining a constant 24-hour-a-day, everyday, alert commitment in support of USSTRATCOM. Tankers deployed for the Keflavik, Iceland, alert. We hosted a team from HQ AFRC which validated our Unit Self Assessment (USA) for the first time. The Medical Squadron went through a site visit by the AFRC Surgeon General in January. Our Aerial Port personnel deployed to McChord AFB, Calif., in February. The ides of March were upon us with the arrival of the AMC Inspector General (IG) team and our first Operational Readiness Inspection (ORI) as a tanker unit. We achieved major successes as the AMC pronounced us "Mission Ready". In April, we gave birth to the 513th ACG as AFRC's first stand alone AWACS associate organization culminating an 18-month effort by the wing. Our tankers deployed to Geilenkirchen, Germany, to support NATO. The Support Group implemented the Air Force Communications/Information Management merger by standing up the 507th and 707th Communications Flights. Between June

and July, the Medical Squadron sent members to Wilford Hall, Lackland AFB, and Patriot Medstar exercise. Aerial Port (APS) personnel deployed to Dobbins ARB and Travis AFB.

The Security Police Squadron was redesignated the Security Forces Squadron. In September, the wing participated in a 4th AF Staff Assistance Visit (SAV), during which several innovative ideas developed by our people were gathered for distribution throughout the command. Civil Engineers prepared to convert from one lead unit to two follow units. Change of command ceremonies occurred in the 72th APS, 465th ARS, and the 507th OG. The Logistics Group took on a new supply UTC while losing quite a few good people (ARTs and traditional reservists) to the AWACS stand-up. Work on the 507th ARW flightline construction and refuel system showed steady progress. Building 1030 received both a new roof and insulation, and we broke ground on the 507th ARW fuel cell hangar and the 513th ACG facility.

**"...several innovative ideas developed by our people were gathered for distribution throughout the command."**

During Fiscal Year 1997, the Support Group expended over \$1 million in manpower monies supporting a wide range of operational taskings. The 707th CF made six trips to Cannon AFB, N.M., to support ACC wartime readiness training. Quality maintenance contributed to achieving the lowest cost per flying hour in AFRC. Mission Capability rates always exceeded the standard. In September, we celebrated our 25th anniversary at Tinker AFB. The year ended with the wing being named the "Outstanding Air Force Reserve Unit for 1997" by the Air Force Association.

### Outlook

Wing operations tempo and personnel tempo will remain high as the Air Force drawdown bottoms out. The Program Change Request (PCR) has been signed and we will retain 8 primary aircraft assigned.

A significant challenge will be managing our O&M monies to "keep the lights on," while at the same time funding equipment supporting new missions and rapid technological advances. It looks like we will deploy twice in FY 98 as a unit to Europe in support of Operation Deliberate Guard - the No Fly Zone over Bosnia. Our 507th CLSS received its ORI this year. Demands for personnel to support home station and deployed operations, along with training opportunities, will remain high for the upcoming fiscal year.

We will be challenged by facing uncertainties associated with being the first AFRC unit to receive the new Unit Compliance Inspection (UCI). Our Operations Group will undergo their first Aircrew Standardization/Evaluation Visit

See "Report", Page 8

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"Readiness Is OUR Number One Priority"

December 1997

## Command, control tested during Global Guardian '98

By Capt. Rich Curry  
507<sup>th</sup> ARW Public Affairs Office

The 507th Air Refueling Wing recently joined other U.S. Strategic Command (USSTRATCOM) forces in a major exercise, held Oct. 27 through Nov. 5, involving U.S. national defense assets.

The exercise, called Global Guardian '98, is held annually to test USSTRATCOM's capabilities to deter a major attack against the United States or its allies and, if deterrence fails, to employ forces. The thrust of the exercise is to consolidate U.S. deterrent forces under a unified command and control structure.

USSTRATCOM is one of the nine unified combat commands. When the command was activated on June 1, 1992, U.S. strategic forces were

integrated under a single field commander for the first time. USSTRATCOM serves a number of key purposes relating to strategic weapon's employment including preparing forces for use if deterrence should fail.

To control these forces, USSTRATCOM's Combat Operations Staff provides continuous manning year-round from their underground command center and airborne command posts located at their headquarters at Offutt Air Force Base, Neb. All elements of USSTRATCOM forces were exercised during Global Guardian '98, including the Navy's Atlantic and Pacific ballistic missile submarine fleets, Air Force bomber, tanker and missile forces, command and control, and reconnaissance aircraft. Actual employment of these forces can only be authorized by the President.

The exercise, based on a fictitious scenario, challenged the 507th ARW's command and control abilities to place its unit assets on alert or employ them as directed. It involved activating crisis action team (CAT), or battle staff, members at the command post.

Once activated, the CAT members were in direct contact with Air Mobility Command and USSTRATCOM. Status board displays, updated in real time, glowed to show the current readiness of 507th ARW's assets.

The exercise involved six of the unit's aircraft and culminated in a fast response launch of an alert aircraft.

"Exercises such as this are important to the 507th," said Col. Martin Mazick, 507th ARW commander.

"This exercise gives us a much better idea, not only of what to expect during an actual crisis, but what we need to do to improve our ability to provide the support needed."

## Unit deploys to France

by TSgt. Stan Paregien  
507<sup>th</sup> ARW Public Affairs Office

With the holiday season approaching, more than 150 members of the 507th Air Refueling Wing (ARW) left friends and family behind and deployed to Istres, France, to participate in the continuing Operation Deliberate Guard/ Joint Endeavor. The majority of the personnel took off the first week of December. The mission originally had been scheduled to work out of Pisa, Italy, but runway repairs caused a change in location. The 507th ARW worked out of Istres once before, back in 1995, as part of Operation Deny Flight.

The mission will help enforce the no-fly zone over the former Socialist Republic of Yugoslavia. The 507th ARW tankers will provide air refueling support for fighter aircraft flying near Bosnia and Herzegovina. Active duty, Reserve and National Guard units take part in the ongoing North Atlantic Treaty Organization mission on a rotational basis. During the first half of December, 160 personnel will be deployed. During the middle of the month, a new rotation will replace the first group.

The mission is not only to enforce compliance with the

December 1997



Bosnia no-fly zone, but to provide air cover necessary for United Nations forces.

"This is a large operation for us, it involves three of our aircraft and two out of March AFB. It is a stand-alone package. We are taking everything we need to survive and operate for an indefinite period of time," said Lt. Col. Ted White, 507th ARW plans officer.

"I've seen a high level of cooperation between Americans and the French at Istres. The hardest part appears to be the actual deployment phase. I think things will run smoothly once we get there. Anytime you do a major deployment, it is challenging, and here we are dealing with opening an area and getting it back up to operational speed. This will be similar to our Operational Readiness Inspection. The training will pay off," White said.

On-final

"Readiness Is OUR Number One Priority"

Page 5





Inspectors, each a specialist in his or her particular field, place squadron members in a simulated wartime situation and evaluated responses and techniques of each squadron member by simulating a variety of events that could happen in a real war.

Photo by TSgt. Mitch Chandran

## 507<sup>th</sup> CLSS puts its skills to the test

By TSgt. Mitchell B. Chandran  
507<sup>th</sup> ARW Public Affairs Office

While at his civil service job, working inside a wheel well of a B-1B "Lancer" aircraft servicing a landing gear for Oklahoma City Air Logistics Center (OC-ALC), Tinker AFB, a telephone message was delivered to him to call his Air Force Reserve unit.

Not to his surprise, when SSgt. Jimmy Easton, structural mechanic for the 507th Combat Logistics Support Squadron (CLSS), called back to his unit, the familiar voice at the other end gave him the news. "Jimmy, we're tasked to report to Building 260 Saturday."

MSgt. Dave Henke, maintenance team chief for the 507th CLSS, was at the other end of the phone calling Easton and the rest of his team in what is the initial step of assembling everyone to report for duty.

Two days later at 5:30 a.m., Easton and the rest of the CLSS began inprocessing and started to put to the test the skills they have long been training for.

Other than overseas deployments in wartime, this is the most significant endeavor a unit undergoes: an Operational

Readiness Inspection (ORI).

The 507th CLSS members performed their skills in front of ORI inspectors in three major areas: Engine Maintenance, Aircraft Maintenance to include Aircraft Battle and

Damage Repair (ABDR) and Transportation. The inspectors focus on three main areas: Initial Response, Mission Support, and Ability to Survive and Operate.

Inspectors, each a specialist in his or her particular field, place squadron members in a simulated wartime situation and evaluated responses and techniques of each squadron member by simulating a variety of events that could happen in a real war.

Three teams of maintenance technicians performed their duties at the OC-ALC engine repair section. While the teams performed their maintenance skills repairing aircraft engines, they were outfitted with chemical warfare gear. With chemical masks and canteens strapped to their waists, they posture for the

**This is one of the very few jobs where technicians in aircraft repair technical school receive instructions to repair with anything viable they can find — not to discount a soda pop can for a skin patch repair.**

See "Test" page 7  
December 1997

## Dec Schedule of Events

Date/Time	Meetings, Etc.	Location
<b>Fri, 12 Dec</b>		
1300	Pre-UTA Cmdr Staff Mtg	Bldg 1043, Conf Rm
1300	Training Managers Mtg	Bldg 1043, TNET Rm
1400	Pre-UTA First Sgt Mtg	Bldg 1043, TNET Rm

### Sat, 13 Dec

As Designated by Unit	Sign In	As Designated by Unit
0730-0930	Newcomers In-Processing	Bldg 1043, Rm 201C
0800-1600	Ed&Tng Open/Walk-in Service	Bldg 1043, Rm 206
0900-1000	3A0X1 Info Mgmt Tng	Bldg 1066, OG Conf Rm
0900-1000	Self Inspection	Bldg 1030, Classroom 1
1000-1500	Newcomers Orientation	Bldg 1030, Classroom 1
1000	Mobility Rep Meeting	Bldg 1043, TNET Rm
1030	First Sgts Meeting	Dining Hall, Sun Rm
1300-1400	IG period w/Col Pillar	Bldg 1043, Rm B6, Basement
1400-1500	Training Managers Mtg	Bldg 1043, Conf Rm
1500-1630	Newcomers Ancillary Tng Ph I	Bldg 1030, Classroom 1
As Designated by Unit		

### Sun, 14 Dec

As Designated by Unit	Sign In	As Designated by Unit
0730-0800	Protestant Chapel Service	Bldg 1030, Classroom 2
0730-0800	Catholic Chapel Service	Bldg 1043, TNET Rm
0730-0930	MPF Closed for In-House Tng	Bldg 1043
0730-1200	Newcomers Ancillary Tng Ph II	Bldg 1030, Classroom 1
0815-1115	Supervisors Safety Trng	Bldg 1030, Classroom 2
<b>0800-1115</b>	<b>CDC/PME Course Exams</b>	<b>Bldg 460, Rm 213</b>
0830-0930	Enlisted Advisory Council	Bldg 1043, Conf Rm
0900-1000	3A0X1 Info Mgmt Tng	Bldg 1066, OG Conf Rm
0930-1330	Ed&Tng Open by Appt x47075	Bldg 1043, Rm 206
1000-1200	Human Resources Dev Council	Bldg 1043, TNET Room
1230-1630	EO 2000 Training	Bldg 1030, Classroom 1
1300	SORTS Mass Briefing	Bldg 1043, Conf Rm

## HOT TOPICS

- ✓ **REMINDER:** If you are doing CDC testing, please be at the MPF Rm 213 NLT 0800. The door will close and lock at 0800. There will be a 15 minute briefing/sign-in time, then testing will begin at 0815. Testing is too important for us all, so let's get the word out, because we will not and cannot let in stragglers according to our regulations.
- ✓ **FY 98 NCOA DATES SET:** Apply now! Classes at Tyndall and Goodfellow AFB. See Pg A3 for dates and your UTM or supervisor for application process.
- ✓ **At 0900-1000 on Sunday of every UTA,** the optometry Clinic is open for eye exams for gas mask inserts.
- ✓ **Please be safe during the coming festivities and may the whole season be enjoyable.** Take time to reflect on all your **accomplishments** not the leftovers!!!!
- ✓ **In-Residence Airman Leadership Classes are now offered at Altus!!!**  
See pg A-3.

# Training Planner

## LONG RANGE CALENDAR

<b>Dec</b>					
01	01 Dec-03 Jan 98	507th			
			France Rotation		
13-14	UTA				
13	Blood Drive				
25	CHRISTMAS Day				
26	Tinker Energy Day				
<b>Jan 98</b>					
01	New Year's Day				
02	Tinker Energy Day				
10-11	UTA				
19	Martin Luther King B-Day				
31	Quality Awareness Trng				
<b>Feb</b>					
01	Quality Awareness Trng				
07-08	UTA				
23	President's Day				
<b>Mar</b>					
07-08	UTA				
<b>Apr</b>					
04-05	UTA				
18-19	Quality Awareness Trng				
<b>May</b>					
02-03	UTA				
25	Memorial Day Observed				

(Also, look in Microsoft Exchange/Public Folders\All Public Folders\Tinker AFB\ Bulletin Board\Journey & then open & double click attachment for more long range information not published here!)

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## MERRY CHRISTMAS & HAPPY NEW YEAR

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### FY 98 Revised UTA Schedule

10-11 JAN 98	06-07 JUN 98
07-08 FEB 98	11-12 JUL 98
14-15 MAR 98	08-09 AUG 98
04-05 APR 98	12-13 SEP 98
02-03 MAY 98	as of 23 Nov 97



## Jan 98 Schedule of Events

Date/Time	Meetings, Etc.	Location
<b>Fri, 09 Jan 98</b>		
1300	Pre-UTA Cmdr Staff Mtg	Bldg 1043, Conf Rm
1300	Training Managers Mtg	Bldg 1043, TNET Rm
1400	Pre-UTA First Sgt Mtg	Bldg 1043, TNET Rm

### Sat, 10 Jan 98

As Designated	Sign In	As Designated by Unit
0730-0930	Newcomers In-Processing	Bldg 1043, Rm 201C
0800-1600	Ed&Tng Open/Walk-in Service	Bldg 1043, Rm 206
0900-1000	3A0X1 Info Mgmt Tng	Bldg 1066, OG Conf Rm
1000-1500	Newcomers Orientation	Bldg 1030, Classroom 1
1000	Mobility Rep Meeting	Bldg 1043, TNET Rm
1030	First Sgts Meeting	Dining Hall, Sun Rm
1300-1400	IG period w/Col Pillar	Bldg 1043, Rm B6
1400-1500	Training Managers Mtg	Bldg 1043, Conf Rm
1500-1630	Newcomers Ancillary Tng Ph I	Bldg 1030, Classroom 1
As Designated by Unit		

### Sun, 11 Jan 98

As Designated	Sign In	As Designated by Unit
by Unit		
0730-0800	Protestant Chapel Service	Bldg 1030, Classroom 2
0730-0800	Catholic Chapel Service	Bldg 1043, TNET Rm
0730-0930	MPF Closed for In-House Tng	Bldg 1043
0730-1200	Newcomers Ancillary Tng Ph II	Bldg 1030, Classroom 1
0815-1115	Hazardous Comm Training	Bldg 1030, Classroom 2
<b>0800-1115</b>	<b>CDC/PME Course Exams</b>	<b>Bldg 460, Rm 213</b>
0830-0930	Enlisted Advisory Council	Bldg 1043, Conf Rm
0900-1000	3A0X1 Info Mgmt Tng	Bldg 1066, OG Conf Rm
0930-1330	Ed&Tng Open by Appt x47075	Bldg 1043, Rm 206
1000-1200	Human Resources Dev Council	Bldg 1043, TNET Room
1230-1630	EO 2000 Training	Bldg 1030, Classroom 1
1300	SORTS Mass Briefing	Bldg 1043, Conf Rm

## Ancillary Training

### Newcomers Ancillary Training

Newcomers Ancillary Training Phase I & II are conducted **monthly** in Bldg 1030, Classroom 1 (Room 217). **Unit training managers are responsible for ensuring their new personnel are scheduled to attend** within 90 days of their first UTA. If you have any questions, contact the Education and Training Flight at x47075.

Phase I	Time	Subject	OPR
Saturday	1500-1600	Human Relations	SA
Saturday	1600-1630	Local Conditions-Traffic	SE
<b>Phase II</b>			
Sunday	0730-0800	Base Populace	CEX
Sunday	0800-0900	Drug and Alcohol	SG
Sunday	0900-1030	UCMJ/Ethics	JA
Sunday	1030-1130	Counter Intel/Protection from Terrorism	SP
Sunday	1130-1200	Security Awareness (C4 SATE)	CF

What I Hear, I Forget

What I See, I Remember

What I Do, I understand  
Chinese Proverb

### UCMJ Briefing

All enlisted personnel are required to have the UCMJ briefing within two UTAs of their first reenlistment. This briefing is held during Phase II of the monthly Newcomers Ancillary Training at 0900 on Sunday of the UTA in Bldg 1030, Classroom 1.

### Ethics Briefing

All reserve personnel are required to have the DOD Ethics Briefing within 90 days of reporting for duty. This briefing is held in conjunction with the UCMJ briefing during Phase II of the monthly Newcomers Ancillary Training at 0900 on Sunday of the UTA in Bldg 1030, Classroom 1.

### Disaster Preparedness

Units may schedule Chemical Warfare training, by-name, throughout the year by calling the DW office at x45249, NLT one UTA prior to requested class date. Ensure all personnel bring their "go-bag," including gas mask and chemical warfare ensemble to all classes. It is imperative that classes start on time. Anyone arriving late will be reported as a no-show.

**IMPORTANT NOTE:** Bring gas mask eyeglass inserts if you have them. In addition, please be aware that contact lenses can not be worn during this training.

## Permission Slip

- Is It Good For My Customers?
- Is It Legal And Ethical?
- Is It Something I Am Willing To Be Accountable For?
- Is It Consistent With The Air Force's Core Values?
- Is It Consistent With The Unit's Mission?
- Am I Using My Time Wisely?
- If You Can Answer YES To The Above Questions...  
You Don't Have to Ask Permission! You Already Have It. Just Do It!!

This is not necessarily the Wing's Policy.  
Just food for thought!!!!

### NCO Academy

#### In-Residence .....

Listed below are the FY 98 NCO Academy In-Residence class dates. Staff Sergeants with 8 years satisfactory service, and Technical Sergeants are eligible to attend. Please contact your UTM or supervisor to initiate your application. Applications must be forwarded to 507 MSS/DPMT and received NLT 60 days prior to class start date.

Class	Quota(s)	Dates	Location
98-2	1	05 Jan-12 Feb 98	Tyndall AFB
98-3	2	24 Feb-02 Apr 98	Tyndall AFB
98-4	1	14 Apr-21 May 98	Tyndall AFB
98-4	1	14 Apr-21 May 98	Goodfellow AFB
98-5	1	08 Jun-16 Jul 98	Tyndall AFB
98-5	1	08 Jun-16 Jul 98	Goodfellow AFB
98-6	1	03 Aug-10 Sep 98	Goodfellow AFB

### Airmen

#### Leadership In-Residence .....

HQ AFRC is offering 2 quotas (all of AFRES) per class in the In-residence Airmen Leadership School at Altus AFB, OK. The member must have 48 months Time in Service and be a Senior Airmen (NO EXCEPTIONS). Funding comes from the individual's unit. If interested please contact Base Education Office through your supervisor or UTM. The class dates are as follows: **05 Jan-05 Feb, 23 Feb-26 Mar, 13 Apr-14 May, 07 Jul-07 Aug, and 24 Aug-25 Sept.** This will be done on a First come-First Serve Basis with AFRC. Please apply very early!

This publication is brought to you by your friendly Education and Training staff. If you need assistance or have suggestions for how we can improve our service to you, please call us at (405) 734-7075, or stop by our office in Bldg 1043, Room 206.

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TSgt Sharon Lochman, NCOIC, Schools and OJT (ART)  
TSgt Scarlet McCloud, Education and Training Advisor  
Mr. John Baker, Education and Testing Services Advisor

Judge your success by

the degree that you're  
enjoying peace, health,

and love.

Have  
a Holly Jolly  
CHRISTMAS,  
and may it last  
throughout the year!

### BAQ Recertification Deadlines

If your SSAN ends with a 3 or 8 you have until 31 Dec 1997 to recertify your BAQ or have it terminated. Please see your Unit BAQ monitor to complete the AF Form 987. 507th Pay sends the list to Unit BAQ Monitors who must return the list complete with all recertifications to the Military Pay Section.

**NOTE: If you don't have dependents, you do not need to recertify.**

### Military Pay

File for Direct	Receive Deposit
16 Dec	24 Dec
18 Dec	31 Dec
30 Dec(1000AM)	07 Jan
06 Jan	15 Jan
08 Jan	16 Jan
13 Jan	21 Jan
15 Jan	23 Jan



# DID YOU KNOW?

Sydney Harris

## The Difference Between Winners and Whiners Is-

The **Whiner** says: "I don't know, and I'm sure nobody else knows, either."

The **Winner** says: "Let's find out."

When a **Whiner** makes a mistake, he says: "It wasn't my fault."

When a **Winner** makes a mistake he says: "I'm responsible, and I'm going to see what can be done to set things right."

When a **Winner** makes a commitment, he honors it.

When a **Whiner** makes a promise, he keeps it if he doesn't change his mind.

A **Winner** feels responsible for more than his job calls for.

A **Whiner** says: "That's not my department."

A **Winner** says: "There ought to be a better way to do it."

A **Whiner** says: "That's the way it's always been done. Why change?"

A **Winner** paces himself and rarely bites off more than he can chew.

A **Whiner** has only two speeds- hysterical and lethargic.

A **Winner** says: "I could be a lot better, and I'm going to try to improve."

A **Whiner** says: "I'm not as bad as a lot of other people."

*This is a poem written by Sydney Harris.*

## Educational Updates

### Attention Air Force Reserve Spouses and Civilian Employees!!

You can now take DANTES Subject Standardized Tests (DSSTS) or the College-Level Examination Program (CLEP) exams for FREE!!! FREE!!! FREE!!! Get college credit for what you know. Acceptable scores mean college credit for knowledge and experience you may already have. Let's spread the word on this wonderful new benefit. See the Active Duty Education Center for scheduling exams or call (405)739-7408.

### Attention Air Force Reservists

Tuition Assistance is NOW available to everyone who wishes to apply for it. This money is available only for Distance Learning courses (i.e. classes conducted on the Inter-Net, Tele-Video). TA pays 75% of a class, you pay the other 25%. You may use your G.I. (Reserve or Active) Bill still, but you can not use both sources together on the same class. This will really help especially with Reserve G.I. Bill recipients. More details will be available starting 01 January 1998.

## TRAINING PLANNER

## Feature

Continued from page 6

## Test

worst. While the "war environment" seems quiet for the most part, maintenance work on the engines continues. Without warning and with inspectors watching, the siren sounds meaning one thing -- "Attack!"

This is only one of the simulated war situations maintainers have to react to.

With a "hardened shelter" nearby, team members rush for cover. Members put on the rest of their chemical warfare suits to include masks, rubber gloves, and boots. Using the "buddy system" they help each other tie hard-to-reach straps and seal one another up to ensure survival in a chemically contaminated environment. During the heat of the "attack," each member sits in the shelter and waits for the all clear signal to sound and resumes work repairing engines.

With the sound of the all clear siren, team members depart from their shelter in full gear. The "environment" is still not friendly. The task at hand is to identify areas contaminated by chemicals.

Detecting chemical agents is always a forethought of the technicians. Upon initial arrival at their work location, technicians placed pieces of special chemical detection tape around their work areas. The tape changes to various colors, depending on the type of chemical, when chemical drops land on it. After a "chemical attack," members look at the tape and tell what chemical agent has been used by the "enemy."

With this knowledge, members prepare to clean up the contaminated environment before resuming repair work on the aircraft engines.

On the other side of Tinker AFB at the Aircraft Battle Damage Repair pad, aircraft maintenance technicians perform quick temporary fixes to "crippled aircraft" in a combat environment.

The ABDR pad is home to training aircraft that technicians use to cut up or drill into and give maintenance technicians a chance to hone their skills with patch repair, hose mending, or any quick fix that would put an aircraft back into the air for one more mission before it can receive a permanent repair.

About 30 aircraft maintenance specialists tested their skills in the "unfriendly" environment. The task of the ABDR

technician is to quickly, but effectively, repair a damaged aircraft after a battle. This is one of the very few jobs where technicians in aircraft repair technical school receive instructions to repair with anything they can find — not to discount a soda pop can for a skin patch repair.

"Our technical school teaches us how to repair sheet metal, flight controls, hydraulic lines, and splice wires or anything that can be damaged on an aircraft. We're taught to do the repairs," said Easton. "That's what makes the CLSS unique."

The bottom line during wartime is to fix a damaged aircraft, get one more mission out of it, then get it to a repair facility for a permanent fix.

The third responsibility of the CLSS is transportation. Transportation technicians are responsible for the preparation and management of aircraft and support parts. This includes packaging and crating of outgoing parts. Their talents are most needed when a prefabricated case for a particular part is not available. Building a shipment crate, *i.g.*, for an aircraft aileron, has to be done in such a way as to prevent damage to a new part or further damage to one tagged for repair.

"There are a lot of similarities between our transportation folks and an aerial port squadron," said Capt. Bryan Runion, maintenance officer for the 507th CLSS. "For example, we can do hazardous cargo. We have people qualified to make sure it is properly packaged and ready for shipment."

High-technology now allows transportation specialists to take laptop computers into the field and track the shipment of parts. This is a great asset for transportation specialists. One of the problems during Operation Desert Storm was the double ordering of parts because of the lack of precise parts tracking ability in the field. Also, missions can be managed better with the knowledge of when aircraft, vehicle, or support equipment parts are due to arrive.

During the ORI outbrief, five CLSS members were recognized by name as outstanding performers: TSgt. Brent Van Camp, supply technician; SSgt. Donald Calderwood, engine maintenance technician; SSgt. Scott Guthrie, KC-135 aircraft maintenance technician; SSgt. Michael McWater, B-52 structural maintenance technician; and SSgt. Mark Wilson, B-52 structural maintenance technician. Out of 55 people who were tasked to outprocess and simulate a deployment, 10 percent were recognized as outstanding performers.



Photo by TSgt. Stan Paragien

SSgt. Gary Emerson along with other team members practice their skills repairing a stabilizer on an F-16 "Falcon."



# Widnall says goodbye

On Sept. 9, 1997, then Secretary of the Air Force Sheila E. Widnall, announced her decision to resign as the Air Force's top civilian leader.



Photos by SSgt. Angela Staalford

**Secretary of the Air Force Sheila E. Widnall bids farewell during a ceremony in her honor on the Field of Honor at Bolling Air Force Base, D.C., Oct. 24.**

She returns to teaching and duties in the senior administration at the Massachusetts Institute of Technology.

Widnall was the associate provost of MIT and a member of the faculty for more than 28 years before becoming Air Force Secretary in 1993.

During her farewell speech Oct. 24, Widnall spoke about her assignment as Secretary of the Air Force.

"Now that my tour of duty is up and I prepare to transition back to aca-

ademic life," Widnall said, "I want to tell each one of you what a fantastic tour I have had as your secretary."

During the four years of her tenure, the Air Force has experienced many achievements, challenges, and changes. Widnall's hands-on leadership style is credited with articulating the Air Force core values—integrity, service before self, and excellence;

ensuring the success of the once troubled C-17 program; commissioning the 50 year technology outlook known as New World Vistas, and guiding the long range planning effort, Global Engagement.

"I want to be clear in my message — the Air Force's enlisted and officer corps and the civilian workforce have made the last four years the most rewarding of my professional life," she said.

"I have had the time of my life flying in formation with all of you. I thank you and your families for your unwavering support. I also thank you families for their commitment and support of you and the Air Force. When I came in as secretary and traveled to bases I heard comments like, "We're glad you came to the Air Force." Now as I leave, I want to tell you that I'm very glad I came to the Air Force and I'm very proud to have been on your team." (AFNEWS)



**Secretary of the Air Force Sheila E. Widnall makes a final inspection of the troops.**

**Health Services Inspection.** Other important issues affecting the wing include personnel retention and applying quality management methods throughout operations. Overall, it looks like another challenging year for the 507th ARW.

### Conclusion

We delivered Combat Readiness in FY97, and we did it Safely! We were declared the Best! The year saw the 507th ARW undergo its first and most important major inspection as a tanker wing, the HQAMC ORI.

After a year of preparation and four major exercises, two of them deployed, a sixty-person team analyzed the wing's ability to support USSTRATCOM with alert tankers. Our ability to mobilize, deploy, and employ our aircraft, survive in a chemical threat area, and defend our assets were proven. This successful outcome required the efforts of almost

every member of the wing. After a busy summer, 4th Air Force visited for a SAV. Although different in focus from our upcoming Unit Compliance Inspection, the SAV served to focus our efforts on some of the more mundane but important aspects of our jobs.

We will strive to preserve our high state of readiness while performing in the safest manner possible. We will ensure our capability to meet future challenges by recruiting and training highly qualified personnel, and maintaining required equipment to meet our taskings. Our future is solid and boundless. Who we are and what we produce in the future will be dependent on how we use the feedback we have gotten and will continue to get. Our vision guides the way:

*Forever ready,  
Always there!*

**This summary is designed to give the reader a brief look at some Air Force events which have occurred during the month.**

### Chief of Staff stresses realistic expectations

MONTGOMERY, Ala. (AFNS) — Innovative people "think out of the box," but with realistic expectations, according to the Air Force Chief of Staff.

On his first trip in his new job, Gen. Michael E. Ryan addressed the Air Force Quality and Management Innovation Symposium, Oct. 16.

The general said the Air Force's goal is to "operationalize quality," making sure people "can see it, feel it, appreciate it, believe it and do it."

The general said the Air Force road map for realistically operationalized quality will be part of the upcoming Air Force Strategic Plan.

### Air Force Surgeon General outlines future of medical service

HICKAM AIR FORCE BASE, Hawaii, (AFNS) — The Air Force Surgeon General outlined the future of the Air Force medical service during his visits to Hickam and all Pacific Air Force bases in the Western Pacific recently.

Lt. Gen. Charles Roadman II discussed a variety of topics, including medical readiness, Tricare, outsourcing and privatization, and the health of the Air Force community.

As far as medical readiness is concerned, Roadman said, readiness begins long before the actual deployment of forces.

"It's our job to make sure we perform routine checkups, and it's our job to make sure they have the right equipment to perform their jobs," added the general. "It's not just a quick-fix approach. It's taking care of our responsibilities all the time, in peace time and in war."

### C-141 units getting "glass cockpit" aircraft

ROBINS AIR FORCE BASE, Ga. (AFNS) - Unit-equipped Air Force Reserve Command C-141 units are getting "glass cockpit" aircraft in which old dials and knobs have been replaced with computerized touchscreens and digital readouts.

The first of 64 modified C-141B's rolled out as a C-141C model during a ceremony here Oct. 31. Maj. Gen. James E. Sherrard III, AFRC vice commander, accepted the aircraft from Maj. Gen. Ronald H. Smith, Warner Robins Air Logistics Center commander. The aircraft now belongs to the Reserve's 452nd Air Mobility Wing, March Air Reserve Base, Calif.

December 1997

### Policy change eliminates promotion barrier

ROBINS AIR FORCE BASE, Ga. (AFNS) - Air Force Reserve Command staff sergeants who are blocked from promotion consideration because of the authorized grade of their assigned position can compete for technical sergeant starting Dec. 1.

"These talented members deserve the opportunity to compete for promotion to tech sergeant and this policy provides that opportunity," said Maj. Gen. James E. Sherrard III, AFRC vice commander.

The new policy applies to both air reserve technicians and traditional reservists.

To qualify, reservists must have four or more years' time in grade as a staff sergeant and 16 or more years' satisfactory service. They also cannot have an unfavorable information file or an outstanding personnel incident notification file, or be on the unit control roster. Staff sergeants who are overages are not eligible for the program.

During each promotion cycle, unit commanders review a roster to determine who they approve for promotion under this program. These promotions do not count against a unit's overall technical sergeant unit vacancy promotion manning.

Reserve military personnel flights have more information about this program.

### PayCall provides military pay info anytime

ROBINS AIR FORCE BASE, Ga. (AFNS) - Air Force bluesuiters can obtain information about their military pay anytime over the telephone.

Dubbed "PayCall," an automated system allows active-duty, Air Force Reserve Command, Air National Guard and recently separated members to call toll free in the United States and via the Digital Switched Network overseas. The stateside number is 1-800-755-7413, and the overseas number is DSN 926-1281. The system, which went into effect in October, may also be accessed from overseas at the following web site: [www.att.com/traveler](http://www.att.com/traveler).

First-time callers will spend extra time on the phone establishing a personal identification number. Members of the Reserve and Guard can get amount of last paycheck, tour dates, reissued W-2 form, federal and state tax information, total debt amount, and deduction from last pay.

The Defense Finance and Accounting Service in Denver, which primarily handles Air Force military payroll, is offering the service.

### Did you know...

**Dec. 23, 1907** - The Army's Chief Signal Officer, Brig. Gen. James Allen, issued the first specification of a military airplane.



Continued from page 4

## Report

(ASEV) as a tanker unit.

AMC's approval to begin avionics upgrades (Pacer CRAG) of the KC-135 aircraft may enable delivery of our first modified aircraft by August 1998. This is significant due to the major manning changes expected with the drawdown of the tanker navigators.

Refurbishments to Hangar 1030 will continue and our aircraft will soon be back on the 507th ARW ramp. There will be a major turnover of AFRC senior leaders in FY 98. The Logistics Group will man the new supply UTC. The Medical Squadron will be staffed with two new physicians as they begin preparations for a 1999

On-final

**"Readiness Is OUR Number One Priority"**

December 1997

On-final

**"Readiness Is OUR Number One Priority"**







# Reserve News

**Help unit recruiters by giving them a name, or contact them directly by calling any of the following numbers:**

**Tinker & Vance AFB, OK**

MSgt. Al Garza  
(405) 734-9403

**Midwest City, OK**

MSgt. Linda Smith  
TSgt. Larry Wheatly  
TSgt. Eric Glick  
(405) 733-9403

**Sheppard AFB, Texas**

MSgt. Larry Giles  
(940) 676-3382

**Lawton, OK**

MSgt. Larry Wheatley  
(405) 357-2784

**McConnell AFB, KS**

MSgt. Terry Gosh,  
(316) 652-4350  
MSgt. Lester Shaw Jr.,  
(316) 652-3766

## Show your Christmas spirit

The Chaplains' and Family Readiness Offices will have collection boxes at the various sign-in/out locations during this UTA for the purpose of collecting new toys and food for Christmas Spirit.

Share your Christmas spirit by donating as much as you can.

## Immunizations

The Medical Squadron will be giving shots with physicals in the Immunization Clinic between 0800 and 1200 on Saturday of the UTA.

## Fraud, waste, and abuse

The 507th ARW Fraud, Waste, and Abuse (FWA) program monitor is Maj. Mike Miller. To report possible FWA cases, contact Maj. Miller at 734-7963 or 739-2002.

## Top-3 meeting

A mandatory "Top Three" meeting will be held in the Prime Beef Building (Bldg 1115) Jan. 10, '98, 1600-1700.

Master Sergeants through Chief Master Sergeants must attend.

## Suspenses for PEP packages

**Dec. 14, 97:** List of names due to Career Enhancement Office from unit CCs.

**Jan. 11, 98:** PEP packages due to Career Enhancement Office (may be turned in sooner).

**Jan 14, 98:** Reviewed PEP packages returned to units for corrections.

**Jan 30, 98:** Corrected packages due to MPF (no exceptions).

**Feb 6, 98:** 507 ARW PEP Board.

**Feb 18, 98:** Packages due to 4 AF.

## TAFB Food pantry open

Tinker AFB Family Support Center's food pantry is currently accepting donations to donate food or nominate needy Reservists. call TSgt. Steve Burroughs at 4-7638.

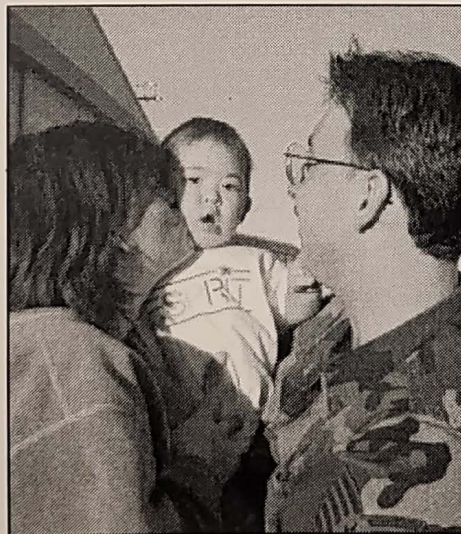


Photo by TSgt. Stan Paregien

**TSgt. Dale Blanchard (right), crew chief for the 507th AGS, says goodbye to his wife, Vicki, and daughter, Amanda, prior to leaving for France.**

On-final

# What's New!

## Congratulations! November's promotion list

### Airman 1st Class

Veronica Garrett, and Renee Lusty.

### Senior Airman

Philip Baker, Brandon Yandell, and Joel Zimmerman.

### Staff Sergeant

Allison Capps, Michael Foster, Janice Holloway, Larry Hunter, Darrell Hilliard, Paul Lazarski, James Mcmillen, Michael Randazzo, Jeffrey Stewart, and Angela Swanson.

### Technical Sergeant

Buckley Best, Douglas Coleman, Sheldon Hopper, Scarlet Mccloud, Jack Miller, Donald Shoff, Ivan Tenbrook. Renita Thomas, and Melvin Tuggle.

### Master Sergeant

Ricky Abbott, Rodney Mesenbrink, Charles Kroggel, Andrew May, Brent Nelson, and Karen Perkins.

### Senior Master Sergeant

David Davis and Michael Sulanke.

### Chief Master Sergeant

Roy Elliott and Larry Jobe.

## CyberSpace



### Attention All LAN Users,

I have the latest version (3.1.2) of the McAfee Virus scanner posted on your V: drive, under the appropriate directory (WIN95 or Windows3x). Simply run the setup.exe and it will unload your old version and load the latest version.

Please update your virus scanners ASAP.

Vicki Morrison,  
LAN Administrator

**507<sup>th</sup> ARW  
Communications Working Group**